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### ANNUAL AUDITED REPORT **FORM X-17A-5 PART III**

SEC FILE NUMBER 8-53532

**FACING PAGE** 

Information required of Brokers and Dealers Pursuant to Section 17 of the Securities Exchange Act of 1934 and Rule 17a-5 Thereunder

REPORT FOR THE PERIOD BEG	INNING	1/1/11 mm/dd/yy	AND ENDING	3 12/33 mm/d	
	A. REGISTRA	NT IDENT	IFICATION		
NAME OF BROKER-DEALER: ADDRESS OF PRINCIPAL PLAC	Denning & Cor		P.O. Box No.)		OFFICIAL USE ONLY
One California Street, Suite 2800		`	ŕ		FIRM I.D. NO.
One Camornia Street, Suite 2800	· · · · · · · · · · · · · · · · · · ·	No. and Street)			*
San Francisco	California	(2.101.0000)	94111		·
(City)	(State)		(Zip Code)		
INDEPENDENT PUBLIC ACCOU	B. ACCOUNT			*	
Ernst Wintter & Associates, Co	ertified Public Ac	countants	t, first, middle name)		
	(Name – m	arviduai, state 143	i, msi, madie name)		
675 Ygnacio Valley Road, Suite	e A200 Waln	ut Creek	California	94596	
(Address)		ity)	(State)	(Zip Code)	
CHECK ONE:					
☑ Certified Public Accounta	nt				
☐ Public Accountant					
☐ Accountant not resident in	United State or a	ny of its posse	essions.		
	FOR OF	FICIAL US	E ONLY		
					<del></del>

\*Claims for exemption from the requirement that the annual report be covered by the opinion of an independent public accountant must be supported by a statement of facts and circumstances relied on as the basis for the exemption. See Section 240.17a-5(e)(2).

Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.

#### OATH OR AFFIRMATION

I, Paul Denning, swear (or affirm) that, to the best of my knowledge and belief the accompanying financial statement and supporting schedules pertaining to the firm of Denning & Company LLC, as of December 31, 2011, are true and correct. I further swear (or affirm) that neither the company nor any partner, proprietor, principal officer or director has any proprietary interest in any account classified solely as that of a customer, except as follows:

NUNE		
	C No	MHE NICOLE YEE-DEGUZMAN  commission # 1951229  plary Public - California  San Francisco County  comm. Expires Oct 4, 2015  Chief Executive Officer  Title
300	Notar	y Public
This	report**	contains (check all applicable boxes):
$\overline{\mathbf{Z}}$	(a)	Facing page
$\square$	(b)	Statement of Financial Condition.
$\square$	(c)	Statement of Income (Loss).
<u> </u>	(d)	Statement of Cash Flows.
团	(e)	Statement of Changes in Stockholders' Equity or Partners' or Sole Proprietor's Capital.
	(f)	Statement of Changes in Liabilities Subordinated to Claims of Creditors.
☑	(g)	Computation of Net Capital.
	(h)	Computation for Determination of Reserve Requirements Pursuant to Rule 15c3-3.
	(i)	Information Relating to the Possession or control Requirements Under Rule 15c3-3.
	(j)	A Reconciliation, including appropriate explanation, of the Computation of Net Capital Under Rule 15c3-1 and the Computation for Determination of the Reserve Requirement Under Exhibit A of Rule 15c3-3.
	(k)	A Reconciliation between the audited and unaudited Statements of Financial Condition with respect to methods of consolidation.
	(1)	An Oath or Affirmation.
	(m)	A copy of the SIPC Supplemental Report.
	(n)	A report describing any material inadequacies found to exist or found to have existed since the date of the previous audit.
IJ	(0)	Independent Auditor's Report on Internal Accounting Control.

<sup>\*\*</sup>For conditions of confidential treatment of certain portions of this filing, see section 240.17a-5(e)(3).

**Annual Audit Report** 

**December 31, 2011** 

**Annual Audit Report** 

**December 31, 2011** 

## **December 31, 2011**

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675 Ygnacio Valley Road, Suite A200 Walnut Creek, CA 94596 (925) 933-2626 Fax (925) 944-6333

#### **Independent Auditor's Report**

To the Managing Member Denning & Company LLC San Francisco, California

We have audited the accompanying statement of financial condition of Denning & Company LLC, (the "Company") as of December 31, 2011, and the related statements of income (loss), changes in member's equity, and cash flows for the year then ended that are filed pursuant to Rule 17a-5 under the Securities Exchange Act of 1934. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Denning & Company LLC as of December 31, 2011, and the results of its operations and cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information contained in Schedules I and II required by Rule 17a-5 under the Securities Exchange Act of 1934 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Et With + Association

#### **Statement of Financial Condition**

### **December 31, 2011**

\$ 156,891
2,605,549
89,704
95,759
\$ 2,947,903
\$ 112,195
•
28,446
140,641
2,807,262
\$ 2,947,903

## Statement of Income (Loss)

## For the Year Ended December 31, 2011

Revenue	
Investment advisory fees	\$ 1,168,000
Interest income	25,934
Total Revenue	1,193,934
Expenses	
Salaries and wages	2,547,644
Travel expenses	184,107
Rent	100,800
Professional fees	88,063
Depreciation	44,156
Telephone	28,145
Regulatory	24,395
Other operating expenses	412,749
Total Expenses	3,430,059
Net Income (Loss)	\$ (2,236,125)

### Statement of Changes in Member's Equity

## For the Year Ended December 31, 2011

December 31, 2010	\$ 6,665,131
Net income (loss)	(2,236,125)
Distributions	(1,621,744)
December 31, 2011	\$ 2,807,262

#### **Statement of Cash Flows**

## For the Year Ended December 31, 2011

Cash Flows from Operating Activities	
Net income (loss)	\$ (2,236,125)
Adjustments to reconcile net income (loss) to net cash used by operating activities:	
Depreciation	44,156
(Increase) decrease in:	
Prepaid expenses	1,189
Increase (decrease) in:	
Accounts payable	(16,151)
Accrued expenses	12,484
Net Cash Used by Operating Activities	(2,194,447)
Cash Flows from Investing Activities	
Accounts receivable	3,245,846
Purchases of furniture and equipment	(12,973)
Net Cash Provided by Investing Activities	3,232,873
Cash Flows from Financing Activities	
Distributions	(1,621,744)
Net Cash Used by Financing Activities	(1,621,744)
Net Decrease in Cash and Cash Equivalents	(583,318)
Cash and cash equivalents at beginning of year	740,209
Cash and Cash Equivalents at End of Year	\$ 156,891

#### Notes to the Financial Statements

#### December 31, 2011

#### 1. Organization

Denning & Company LLC (the "Company") was formed as a limited liability company in California in June 2001, with a termination date of December 31, 2021. Under this form of organization, the members are not liable for the debts of the Company. The Company registered as a broker-dealer with the Securities and Exchange Commission in October 2001, and became licensed with the FINRA (Financial Industry Regulation Authority) in January 2002. The Company engages in private equity advisory services on a fee basis.

#### 2. Significant Accounting Policies

#### Cash and Cash Equivalents

The Company considers all demand deposits held in banks and certain highly liquid investments with original maturities of three months or less to be cash equivalents.

#### **Accounts Receivable**

The Company considers accounts receivable to be fully collectible, and accordingly, no allowance for doubtful accounts has been provided. If amounts become uncollectible, they will be charged to operations when that determination is made.

#### Furniture and Equipment

Furniture and equipment is carried at cost. Depreciation is calculated using the straight-line method over the estimated useful life (5 to 7 years) of the asset.

#### **Investment Banking and Advisory Fees**

Investment banking revenues are earned from providing private equity advisory services. Revenue is recognized when earned either by fee contract or the success of a predetermined specified event and the income is reasonably determinable.

#### **Use of Estimates**

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and may have impact on future periods.

#### Fair Value of Financial Instruments

Unless otherwise indicated, the fair values of all reported assets and liabilities that represent financial instruments approximate the carrying values of such amounts.

#### **Income Taxes**

The Company, a limited liability company, is taxed as a division of its sole member under the Internal Revenue Code and a similar state statute. In lieu of income taxes, the Company passes 100% of its taxable income and expenses to its sole member. Therefore, no provision or liability for federal or state income taxes is included in these financial statements. The Company is however, subject to the annual California LLC tax of \$800 and a California LLC fee based on gross revenue.

#### Notes to the Financial Statements

#### December 31, 2011

#### 3. Furniture and Equipment

Furniture and equipment consist of the following:

Equipment	\$ 57,0	31
Furniture	53,59	97
Investment – art work	86,3	60
Software	6	<u>37</u>
	107.6	25
Total cost	197,6	
Total accumulated depreciation	(101,8	<u>66</u> )
Total	\$ _95,7	<u>59</u>
Total		

#### 4. Credit Risk

Due to the nature of the Company's private equity advisory business, 100% of the Company's revenue during the year was generated from one customer. 100% of the receivables of \$2,605,549 at December 31, 2011 were related to two customers.

#### 5. Retirement Plan

The Company sponsors a 401(k) profit sharing plan that was established in October 2010. The plan allows employees to elect to defer a percentage of compensation each year through salary reduction contributions to the plan. The employer may elect to make discretionary contributions to the plan. The Company planned to make discretionary contributions of \$25,846, which was accrued at December 31, 2011.

#### 6. Lease Commitments

The future minimum annual lease payments under a non-cancellable lease for the Company's office space, which expires on December 31, 2016, is as follows:

2012	\$ 100,800
2013	100,800
2014	100,800
2015	100,800
2016	100,800
Total	\$ 504,000

#### 7. Net Capital Requirements

The Company is subject to the Securities and Exchange Commission's uniform net capital rule (Rule 15c3-1) which requires the Company to maintain a minimum net capital equal to or greater than \$5,000 and a ratio of aggregate indebtedness to net capital not exceeding 15 to 1, both as defined. At December 31, 2011, the Company's net capital was \$16,250 which exceeded the requirement by \$6,874.

## Notes to the Financial Statements

#### December 31, 2011

#### 8. Subsequent Events

The Company has evaluated subsequent events through February 15, 2012, the date which the financial statements were available to be issued.

SUPPLEMENTAL INFORMATION

#### **Denning & Company LLC** Schedule I

## **Computation of Net Capital Under Rule 15c3-1 of the Securities and Exchange Commission**

#### As of December 31, 2011

\$ 2,807,262
2,605,549
89,704
95,759
2,791,012
16,250
9,376
\$ 6,874

## Reconciliation with Company's Net Capital Computation (Included in Part II of Form X-17A-5 as of December 31, 2011)

There were no material differences noted in the Company's net capital computation at December 31, 2011.

#### **Denning & Company LLC** Schedule II

Computation for Determination of Reserve Requirements Under Rule 15c3-3 of the Securities and Exchange Commission

For the Year Ended December 31, 2011

An exemption from Rule 15c3-3 is claimed, based upon section (k)(2)(i). All customer transactions processed in accordance with Rule 15c3-1(a)(2).

Information Relating to Possession or Control Requirements Under Rule 15c3-3 of the Securities and Exchange Commissions

For the Year Ended December 31, 2011

An exemption from Rule 15c3-3 is claimed, based upon section (k)(2)(i).

(925) 933-2626 Fax (925) 944-6333

675 Ygnacio Valley Road, Suite A200 Walnut Creek, CA 94596

## Independent Auditor's Report on Internal Control Required by SEC Rule 17a-5(g)(1) for a Broker-Dealer Claiming an Exemption From SEC Rule 15c3-3

To the Managing Member Denning & Company LLC San Francisco, California

In planning and performing our audit of the financial statements and supplemental schedules of Denning & Company LLC (the "Company"), as of and for the year ended December 31, 2011, in accordance with auditing standards generally accepted in the United States of America, we considered the Company's internal control over financial reporting ("internal control") as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, we do not express an opinion on the effectiveness of the Company's internal control.

Also, as required by Rule 17a-5(g)(1) of the Securities and Exchange Commission ("SEC"), we have made a study of the practices and procedures followed by the Company including consideration of control activities for safeguarding securities. This study included tests of such practices and procedures that we considered relevant to the objectives stated in Rule 17a-5(g) in making the periodic computations of aggregate indebtedness (or aggregate debits) and net capital under Rule 17a-3(a)(11) and for determining compliance with the exemptive provisions of Rule 15c3-3. Because the Company does not carry securities accounts for customers or perform custodial functions relating to customer securities, we did not review the practices and procedures followed by the Company in any of the following:

- 1. Making quarterly securities examinations, counts, verifications, and comparisons and recordation of differences required by Rule 17a-13
- 2. Complying with the requirements for prompt payment for securities under Section 8 of Federal Reserve Regulation T of the Board of Governors of the Federal Reserve System

The management of the Company is responsible for establishing and maintaining internal control and the practices and procedures referred to in the preceding paragraph. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of controls and of the practices and procedures referred to in the preceding paragraph and to assess whether those practices and procedures can be expected to achieve the SEC's previously mentioned objectives. Two of the objectives of internal control and the practices and procedures are to provide management with reasonable but not absolute assurance that assets for which the Company has responsibility are safeguarded against loss from unauthorized use or disposition and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in conformity with generally accepted accounting principles. Rule 17a-5(g) lists additional objectives of the practices and procedures listed in the preceding paragraph.

Because of inherent limitations in internal control and the practices and procedures referred to above, error or fraud may occur and not be detected. Also, projection of any evaluation of them to future periods is subject to the risk that they may become inadequate because of changes in conditions or that the effectiveness of their design and operation may deteriorate.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Company's financial statements will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control was for the limited purpose described in the first and second paragraphs and would not necessarily identify all deficiencies in internal control that might be material weaknesses. However, we identified the following deficiency in internal control that we consider to be a material weakness, as defined above. This condition was considered in determining the nature, timing, and extent of the procedures performed in our audit of the financial statements of the Company for the year ended December 31, 2011, and this report does not affect our report thereon dated February 15, 2012.

The size of the business and the resultant limited number of employees imposes practical limitations on the effectiveness of those internal control policies and procedures that depend on the segregation of duties. Because this condition is inherent in the size of the Company, the specific weaknesses are not described herein and no corrective action has been taken or proposed by the Company.

We understand that practices and procedures that accomplish the objectives referred to in the second paragraph of this report are considered by the SEC to be adequate for its purposes in accordance with the Securities Exchange Act of 1934 and related regulations, and that practices and procedures that do not accomplish such objectives in all material respects indicate a material inadequacy for such purposes. Based on this understanding and on our study, we believe that the Company's practices and procedures, as described in the second paragraph of this report, were adequate at December 31, 2011, to meet the SEC's objectives.

This report is intended solely for the information and use of the member, management, the SEC, and other regulatory agencies that rely on Rule 17a-5(g) under the Securities Exchange Act of 1934 in their regulation of registered brokers and dealers, and is not intended to be and should not be used by anyone other than these specified parties.

Et With & Association

February 15, 2012

675 Ygnacio Valley Road, Suite A200 Walnut Creek, CA 94596 (925) 933-2626 Fax (925) 944-6333

## Independent Accountant's Report on Applying Agreed-Upon Procedures Related to an Entity's SIPC Assessment Reconciliation

To the Managing Member Denning & Company LLC San Francisco, California

In accordance with Rule 17a-5(e)(4) under the Securities Exchange Act of 1934, we have performed the procedures enumerated below with respect to the accompanying Schedule of Assessment and Payments [General Assessment Reconciliation (Form SIPC-7)] to the Securities Investor Protection Corporation ("SIPC") for the year ended December 31, 2011, which were agreed to by Denning & Company LLC (the "Company") and the Securities and Exchange Commission, Financial Industry Regulatory Authority, Inc., and SIPC, solely to assist you and the other specified parties in evaluating the Company's compliance with the applicable instructions of the General Assessment Reconciliation (Form SIPC-7). The Company's management is responsible for the Company's compliance with those requirements. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose. The procedures we performed and our findings are as follows:

- 1. Compared the listed assessment payments in Form SIPC-7 with respective cash disbursement records entries noting no differences;
- 2. Compared the amounts reported on the audited Form X-17A-5 for the year ended December 31, 2011, as applicable, with the amounts reported in Form SIPC-7 for the year ended December 31, 2011 noting no differences;
- 3. Compared any adjustments reported in Form SIPC-7 with supporting schedules and working papers noting no differences;
- 4. Proved the arithmetical accuracy of the calculations reflected in Form SIPC-7 and in the related schedules and working papers supporting the adjustments noting no differences; and
- 5. Compared the amount of any overpayment applied to the current assessment with the Form SIPC-7 on which it was originally computed noting no differences (if applicable).

We were not engaged to, and did not conduct an examination, the objective of which would be the expression of an opinion on compliance. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the specified parties listed above and is not intended to be and should not be used by anyone other than these specified parties.

SHAME + Association

(33-REV 7/10)

# SECURITIES INVESTOR PROTECTION CORPORATION P.O. Box 92185 Washington, D.C. 20090-2185 202-371-8300

## General Assessment Reconciliation

(33-REV 7/10)

	(Read Carefully the Mattastrem		
	TO BE FILED BY ALL SIP	C MEMBERS WITH FISC	CAL YEAR ENDINGS
. Name ( urposes	of Member, address, Designated Examining Aut of the audit requirement of SEC Rule 17a-5:	hority, 1934 Act registratio	on no. and month in which fiscal year ends for
	053532 FINRA DEC DENNING & COMPANY LLC 11*11 1 CALIFORNIA ST STE 2800 SAN FRANCISCO CA 94111-5429	<del>"</del>	Note: If any of the information shown on the mailing label requires correction, please e-mail any corrections to form@sipc.org and so indicate on the form filed.  Name and telephone number of person to
			contact respecting this form.
			Eleanor Sulliva 415-399-394
٠		•	s 2984
	eneral Assessment (item 2e from page 2)		\$ <u>2 (0)</u>
B. Le	ess payment made with SIPC-6 filed (exclude inter	rest)	
C. Le	Date Paid ess prior overpayment applied		(
D. A	ssessment balance due or (overpayment)		
	nterest computed on late payment (see instructi		
F. <b>T</b>	otal assessment balance and interest due (or o	verpayment carried forwar	d) \$
. C	AID WITH THIS FORM: theck enclosed, payable to SIPC otal (must be same as F above)	\$ 248	56
н. о	overpayment carried forward	\$(	)
he SIP	diaries (S) and predecessors (P) included in the	is form (give name and 19-	Act registration number,
erson i nat all	by whom it is executed represent thereby information contained herein is true, correct inplete.	Deigning 1 mil	angof Corporation, Partnership or other organization)  (Authorized Signature)
ated th	he q day of February, 20 12.		CEO (Title)
his fo	rm and the assessment payment is due 60 da eriod of not less than 6 years, the latest 2 ye	ays after the end of the fi ears in an easily accessib	scal year. Retain the Working Copy of this form ble place.
。 E Da	tes: Received	Reviewed	
EW EB Da	Postmarked Received		Forward Copy
EVIEWER Ca	Postmarked Received	Reviewed  Documentation	Forward Copy
C REVIEWER  Da  Ex	Postmarked Received  alculations  acceptions:  sposition of exceptions:		Forward Copy

## DETERMINATION OF "SIPC NET OPERATING REVENUES"

AND GENERAL ASSESSMENT

p	AND GENERAL ASSESSMENT	Amounts for the fiscal period beginning 111 , 20 11 and ending 12 , 20 11
F = 0	Item No. 2a. Total revenue (FOCUS Line 12/Part IIA Line 9, Code 4030)	Eliminate cents \$\\\93\\93\\
en ne	<ul> <li>2b. Additions:         <ul> <li>(1) Total revenues from the securities business of subsidiaries (except foreign subsidiaries) and predecessors not included above.</li> </ul> </li> </ul>	
	(2) Net loss from principal transactions in securities in trading accounts.	<u> </u>
P41 ***	(3) Net loss from principal transactions in commodities in trading accounts.	
	(4) Interest and dividend expense deducted in determining item 2a.	
*** **	(5) Net loss from management of or participation in the underwriting or distribution of securities.	
×	(6) Expenses other than advertising, printing, registration fees and legal fees deducted in determining net profit from management of or participation in underwriting or distribution of securities.	
	(7) Net loss from securities in investment accounts.	
	Total additions	
2.0	2c. Deductions:  (1) Revenues from the distribution of shares of a registered open end investment company or unit investment trust, from the sale of variable annuities, from the business of insurance, from investment advisory services rendered to registered investment companies or insurance company separate accounts, and from transactions in security futures products.	
	(2) Revenues from commodity transactions.	
	(3) Commissions, floor brokerage and clearance paid to other SIPC members in connection with securities transactions.	
۴.	(4) Reimbursements for postage in connection with proxy solicitation.	
	(5) Net gain from securities in investment accounts.	
· · ·	(6) 100% of commissions and markups earned from transactions in (i) certificates of deposit and (ii) Treasury bills, bankers acceptances or commercial paper that mature nine months or less from issuance date.	
٠.,	(7) Direct expenses of printing advertising and legal fees incurred in connection with other revenue related to the securities business (revenue defined by Section 16(9)(L) of the Act).	
	(8) Other revenue not related either directly or indirectly to the securities business. (See Instruction C):	•
, e	(Deductions in excess of \$100,000 require documentation)	
gen veng	(9) (i) Total interest and dividend expense (FOCUS Line 22/PART IIA Line 13, Code 4075 plus line 2b(4) above) but not in excess of total interest and dividend income.  \$	
ye soa	(ii) 40% of margin interest earned on customers securities accounts (40% of FOCUS line 5, Code 3960).	
	Enter the greater of line (i) or (ii)	
Z1 115	Total deductions	
	2d. SIPC Net Operating Revenues	\$ <u>1,193,9311</u>
	2e. General Assessment @ .0025	\$